## Data is no more just the oil



It's the refinery that fuels AI & offers actionable insights

Data forms the roots of a thriving AI ecosystem

Without solid roots, even advanced AI models struggle to deliver meaningful results





# MMA DATA UNPLUGGED FUTURE OF DATA

## The State of Consumer Data Readiness in Marketing

Results from a CMO Survey

June 2021





## **Data First, Al Next**









# Data Maturity 2.0 looks at marketers and data in 2023, building on our 2021 study

#### USING DATA EFFECTIVELY IN MARKETING

Driving growth





Data types and uses



Measuring marketing success



Capabilities and skills

Managing risk





Transparency, compliance and security

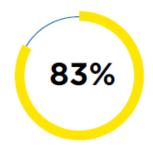


Data governance and integration



## Data maturity is multifaceted - not homogeneous

% of companies who are mature



Compliance first:
GDPR and recent
CCPA have driven
momentum so most
marketers are mature
but need to stay ahead
of future regulation



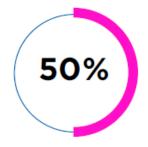
Proving ROI:
6 out of 10 are mature when it comes to ROI, but more effort is needed in measurement and attribution



Activating data:
Most marketers focus
on sales and ad
exposure data, but
more effort is needed
to increase data
breadth, depth and
quality.



Breaking down silos: Efforts are being made to centralize governance, but silos still exist, data systems are lagging and more support is needed from the top



Building data skills: Leadership is making an effort to invest in training, data science resources and martech but most organizations have big gaps.



## DATA UNPLUGGED FUTURE OF DATA NOVEMBER 29, 2024 | GURUGRAM, INDIA

## **Data First, AI Next**

## Archetypes

2022

High

Low

Data management (Data types & uses + Rol measurement &

attribution)

### Data enthusiasts

11%

High use of data for marketing activities, but with gaps in governance and ownership, and lack of access to resources, as they are yet to invest in data capabilities and skills to improve governance and processes

9%

## Left behinds

33%

Not yet started / just about to start the journey of using consumer data for marketing and large gaps exist in data availability and Rol measurement, as they are yet to invest in data capabilities and skills and define processes around governance and access

Low

40%

#### Data leaders

42%

High use of data, well defined Rol measurement, access to required capabilities and skills and defined processes around governance and access

36%

#### Data committed

14%

Started the journey of using consumer data for marketing with gaps existing in Rol measurement, but have invested in required capabilities and skills and have defined processes around governance and access

High

15%

13/0

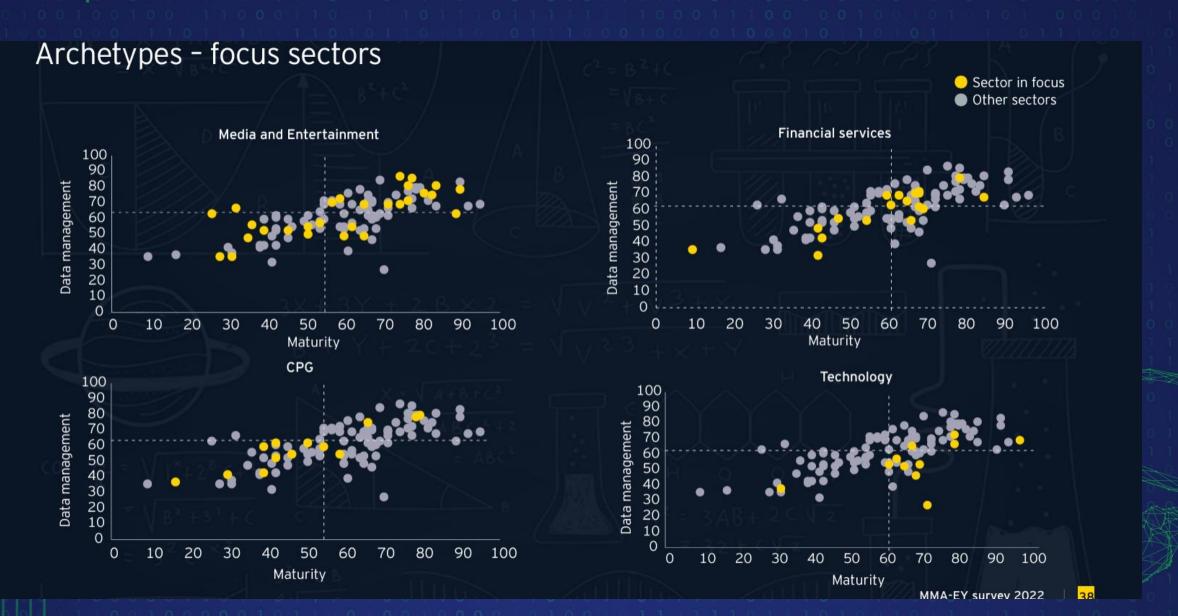
#### Maturity

(Capabilities & skills + Data ownership, governance, and integration)

While respondents believed that consumption data was critical for marketing effectiveness, our survey indicated two distinct data maturity archetypes: the Data leaders (42% of respondents) who had made investments in consumer data and were reaping the benefits, and the Left behinds (33% of respondents) who were just about to start on their consumer data journey.

Majority of the sectors have moved up on the data maturity curve with telecom and realty leading and CPG has considerable grounds to cover.







## MMA DATA UNPLUGGED FUTURE OF DATA

NOVEMBER 29, 2024 | GURUGRAM, INDIA

#### How "mature" is your organization when it comes to management and use of data?

The MMA partnered with EY to survey over 100+ senior U.S. marketing leaders across major industries to assess the maturity of consumer data in organizations. Our study covered more than 20 variables of data maturity that represent some of the most important decision areas for marketers when it comes to formulate their data strategies.

#### START THE ASSESSMENT

And now we've created a simple tool so that you can understand how your company compares, with specific insights on how you can improve in key areas. Our benchmarking allows you to evaluate your company against five dimensions of consumer data maturity:

Data types and uses

**ROI** measurement and attribution

**GROWTH** 

**Capabilities** and skills

Transparency. compliance and security

Data ownership. governance & integration

RISK

The MMA Data Maturity tool will enable you to:

- Learn about the key elements of a company's data maturity
- See how your company ranks against a benchmark from more than 100 companies
- Identify bespoke actionable insight to transform your data strategy.

To take the test and learn how mature your company is in its use of data, click the link to begin. The survey consists of 20 key questions and will take approximately 10 minutes to complete.

## **Data Maturity Assessment**

Introduction

Data First, Al Next

**Your Results** 

In collaboration with:

#### Gauge your organization's readiness against the 5 factors of marketing data maturity

In today's Al-first age, understanding where your organization stands in the realm of marketing data maturity is more crucial than ever. We've designed the Data Maturity Assessment - a concise, 20-question interactive tool tailored specifically for marketing leaders to help assess your organization's data maturity. The tool will quickly show you where your organization stands against the 5 factors relative to other companies as well as to the subset of companies that our research identified 50 as leaders in this space.

The tool is based on research the MMA did in partnership with EY. We surveyed 100+ senior marketing leaders in the US in early 2023 to assess the maturity of consumer data in organizations. This was an update of a study we first conducted in 2021, allowing us to provide insights both on the current state of data maturity as well as on what has changed (and what has not) over the past couple of years.









Time to complete: 10 minutes



# DATA UNPLUGGED FUTURE OF DATA NOVEMBER 29, 2024 | GURUGRAM, INDIA

**Data First, AI Next** 

# 7 Things Data Leaders are

# Doing Right

& How

## Strong vision and alignment for data

DATA LEADERS

Strong data vision with a clear roadmap to execute at scale



Data strategy "very well" aligned with business strategy

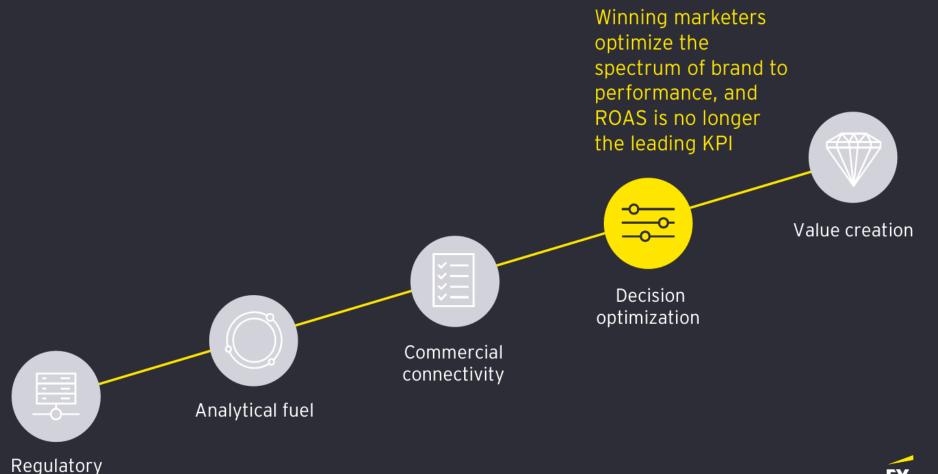




compliance

## **Data First, AI Next**

## Longer-term growth mindset



## Focus on More Sophisticated Use Cases to Create Value

Audience strategy and insights

Measurement and optimization

Campaign activation

Product strategy and innovation

Personalized omnichannel experience

Note: The complexity and value scale depicted in the chart are based on the EY perspective for rankings.

#### SURVEY QUESTION:

Select the applications of consumer data (first-, second-, third-party data) that added the most value for the marketing and customer experience-related aspects of your business.

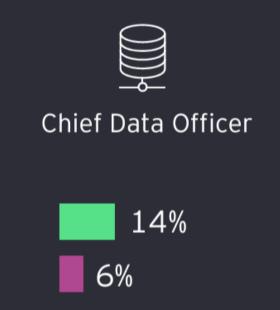




## More Joint Ownership of the data agenda across the C-suite







Leaders

Most people

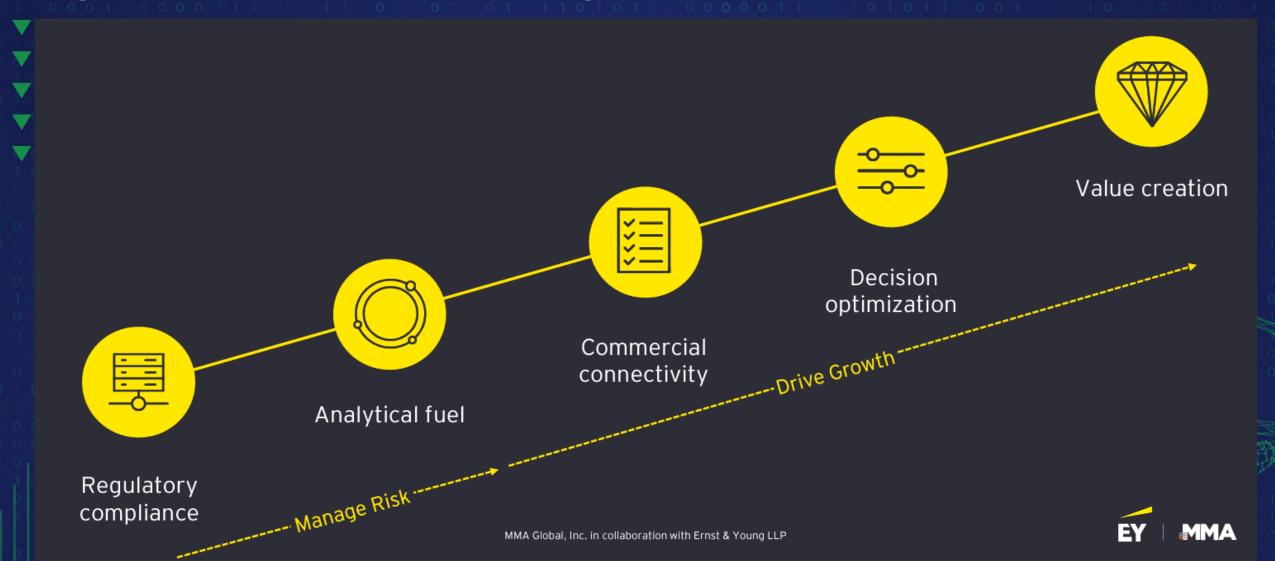
#### SURVEY QUESTION:

Who specifically owns the strategy and roadmap when it comes to consumer data in marketing and customer experience in your company?





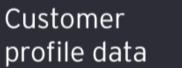
## Progressed from Tactical to Strategic Focus Areas for Data

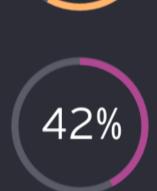


Two Times More Likely to use Performance + Customer Data to Drive Decisions

## % usage by leaders







58%

## Engagement data

#### How much do you rely on each of the following types of data to make decisions?

SURVEY QUESTION:

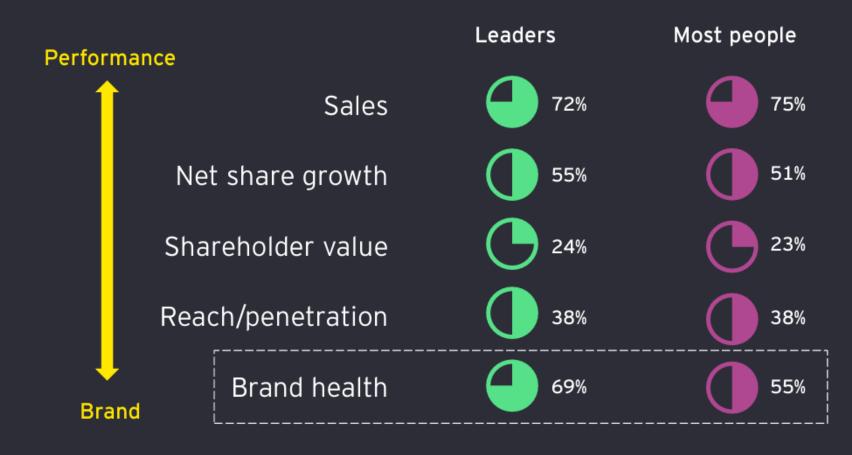


Sales and conversion data

Advertising exposure data



## Understand the Value Brand Equity Plays on the Spectrum of Brand-to-Performance Marketing



How does your company define marketing success?

SURVEY QUESTION:

Note: graphs rounded to nearest 25%

# 7 Things Data Leaders are Doing Right & How - Recap

- Strong vision & alignment for data
- Longer-term growth mindset
- Focused on sophisticated use cases to create value
- Have more joint ownership of the data agenda across the C-suite
- Have progressed from tactical to strategic focus areas for data
- Two times more likely to use performance & customer data to drive decisions
- Understand the value brand equity plays on the spectrum of brand-to-performance marketing



## To drive better data strategy, business and technology agenda alignment is key

BUSINESS strategy



DATA AND TECH strategy

**PEOPLE** 

**PROCESS** 

**GOVERNANCE** 

**TECHNOLOGY ARCHITECTURE** 

SOURCES

DATA **FOUNDATION** 

**ADOPTION** 



Skills

Resources

Development

Hiring



Op model

Workflows

**RACI** 

**KPIs** 

Measurement

Tools

Capabilities

Roadmap

Investment case

**Partnerships** 

1P data

2P data

3P data

Interoperability

Master data

Scalable consumption

Flexible delivery

Culture

Communication

Learning





## Key takeaways: the journey and key obstacles to data maturity

- 1. Overall: Data Strategy has become a C-Level priority, but progress is not homogeneous across all areas.
- 2. Compliance: Marketers are compliant but more commitment is needed to ensure they stay ahead of the curve.
- **3.ROI:** Most marketers are seeing some lift in marketing productivity but measurement is not always continuous, validated or aligned.
- **4.Activation:** Most marketers focus on sales and ad exposure data, but more effort is needed to increase data breadth, depth and quality.
- **5.Integration:** Efforts are being made to centralize governance, but silos still exist, data systems are lagging and more support is needed from the top.
- **6.Capabilities:** Leadership is making an effort to invest in training, data science resources and martech but most organizations have big gaps.

If data is the fuel of an Al future, we must heed the call-to-action to improve data maturity

#### DATA MATURITY FRAMEWORK

#### Leading edge

Consumer-optimized

Digitized edge

Science-driven

Product-passionate

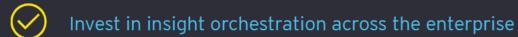
Governance-oriented

Foundation-focused

Data explorer

Basic







Amplify capabilities around data governance

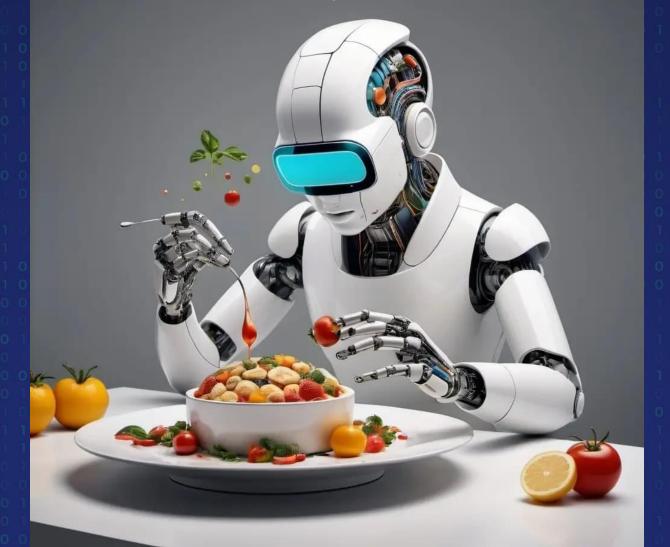
Improve data quality to drive the right signals



Scan to Gauge Your Organisation's Data Maturity -



## Al eats data for breakfast, lunch and dinner





## Experience the goldilocks moment



A situation where everything is just right for success